# Open Agenda

# Housing & Community Safety Scrutiny Sub-Committee

Monday 22 February 2016
7.00 pm
Ground Floor Meeting Room G02A - 160 Tooley Street, London SE1 2QH

#### Membership

Councillor Tom Flynn (Chair)
Councillor Ben Johnson (Vice-Chair)
Councillor Karl Eastham
Councillor Eleanor Kerslake
Councillor Vijay Luthra
Councillor Damian O'Brien
Councillor Martin Seaton
Cris Claridge
John Nosworthy
Michael Orey

#### Reserves

Councillor James Barber Councillor Catherine Dale Councillor Gavin Edwards Councillor Sandra Rhule Councillor Johnson Situ

#### INFORMATION FOR MEMBERS OF THE PUBLIC

#### Access to information

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Contact Fitzroy Williams on 020 7525 7102 or email: Fitzroy.williams@southwark.gov.uk

Members of the committee are summoned to attend this meeting **Eleanor Kelly** 

Chief Executive

Date: 12 February 2016



# Housing & Community Safety Scrutiny Sub-Committee

Monday 22 February 2016
7.00 pm
Ground Floor Meeting Room G02A - 160 Tooley Street, London SE1 2QH

## **Order of Business**

Item No. Title Page No.

**PART A - OPEN BUSINESS** 

- I. APOLOGIES
- 2. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT

In special circumstances, an item of business may be added to an agenda within five clear working days of the meeting.

3. DISCLOSURE OF INTERESTS AND DISPENSATIONS

Members to declare any interests and dispensations in respect of any item of business to be considered at this meeting.

4. MINUTES 1 - 5

To approve as a correct record the Minutes of the open section of the meeting held on 25 January 2016.

5. CABINET MEMBER FOR HOUSING INTERVIEW - COUNCILLOR R LIVINGSTONE

To be responsible for the housing portfolio, including housing management, community housing services, including homelessness and sheltered housing, housing allocations, the housing investment programme and leasehold management.

To work closely with the Cabinet Member for Adult Care and Financial Inclusion (with regard to the housing needs of vulnerable adults) and to work closely with the Leader and Cabinet Member for Regeneration and New Homes with regard to delivering the long-term housing stock strategy and 11.000 new council houses.

The Cabinet Member for Housing has particular responsibility for:

- •relationships with Tenants and Residents Associations;
- Housing Asset strategy including making all council homes warm, dry and safe and delivering a quality kitchen and bathroom for every tenant;
- meeting tenant and leaseholder expectations of major works contracts;
- housing services;
- housing allocations;
- community housing including homelessness and sheltered housing
- ·housing repairs;
- engaging with council tenants and leaseholders;
- •delivering a new leaseholder management company;
- •rehousing arrangements as part of major regeneration projects;
- ·licensing and standards of private rented sector landlords;
- quality of estate environment including communal repairs, cleaning and pest control;
- •lettings policy and policy on illegal subletting and estate security.

#### 6. FIRE COMMANDER INTERVIEW

DISCUSSION OF ANY OTHER OPEN ITEMS AS NOTIFIED AT THE START OF THE MEETING.

**PART B - CLOSED BUSINESS** 

DISCUSSION OF ANY CLOSED ITEMS AS NOTIFIED AT THE START OF THE MEETING AND ACCEPTED BY THE CHAIR AS URGENT.

Date: 12 February 2016



# **Housing & Community Safety Scrutiny Sub-Committee**

MINUTES of the OPEN section of the Housing & Community Safety Scrutiny Sub-Committee held on Monday 25 January 2016 at 7.00 pm at Ground Floor Meeting Room G02A - 160 Tooley Street, London SE1 2QH

**PRESENT:** Councillor Tom Flynn (Chair)

Councillor Ben Johnson Councillor Karl Eastham Councillor Eleanor Kerslake Councillor Damian O'Brien Councillor Martin Seaton

OTHER MEMBERS

PRESENT:

Councillor Michael Situ

**OFFICER** Dave Markham - Director of Asset Management

**SUPPORT:** Yinka Olubajo – Voids & Letting Manager

Lee Page - Manager, Tenant Management Initiatives

Debbi Gooch - Head of Litigation Fitzroy Williams - Scrutiny Officer

#### 1. APOLOGIES

1.1 Apologies for absence were received from Councillor Vijay Luthra, Cris Claridge and Michael Orey.

#### 2. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT

2.1 There were no urgent items.

#### 3. DISCLOSURE OF INTERESTS AND DISPENSATIONS

3.1 Councillor Martin Seaton declared a non-pecuniary interest as he was a member of the Browning TMO with regards to item 7 on this agenda.

#### 4. MINUTES

#### **RESOLVED:**

That the minutes of the meeting held on 23 November 2015 be agreed as a correct record.

#### 5. WOMEN'S SAFETY CHARTER - UPDATE

5.1 The sub-committee heard from councillor Michael Situ Cabinet Member for Communities and Safety who updated members on the Women's Safety Charter.

#### **VIDEO - WOMEN'S SAFETY CHARTER**

https://www.youtube.com/watch?v=Hv4flryiDa8&list=PL\_maFEOk7e9iaG6sh55fqa3u7\_iEi 5EEI

#### 6. EMPTY HOMES

6.1 The report was presented to the sub-committee by Dave Markham Director of Asset Management and Yinka Olubajo Voids & Lettings Manager who also answered members questions.

#### **VIDEO - EMPTY HOMES PART 1**

https://www.youtube.com/watch?v=GuYISVABSc&index=2&list=PL\_maFEOk7e9iaG6sh55fqa3u7\_iEi5EEI

https://www.youtube.com/watch?v=qlwK8TB5HQQ&list=PL\_maFEOk7e9iaG6sh55fqa3u7\_iEi5EEI&index=3

#### 7. RESIDENT LED LOCAL DELIVERY SERVICES

- 7.1 The report was presented to the sub-committee by Lee Page Resident Involvement Manager who informed members of the pilot schemes in Peckham, Camberwell East and Camberwell West.
- 7.2 The officer asked members to note the progress made on the project to date, and the next steps proposed in the report including the establishment of the pilot boards as sub-groups of the 3 Area Housing Forums. The first task of the subgroups was to look at how to redesign the repairs service to deliver improved satisfaction within the existing budget allocations for these areas.
- 7.3 Members were also asked to note the forward plan proposed for the development

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and delivery of these subgroups and the proposed mechanism for evaluation of the projects over the first year.

- 7.4 The sub-committee were informed that on 22<sup>nd</sup> October 2013 the Cabinet approved the report Increasing Tenant and Homeowner Participation in the delivery of council housing services and tasked officers with exploring the options for increasing tenant and homeowner management of and involvement in council housing services.
- 7.5 The officer reported that in 2014 Tenant Management Initiatives explored how to deliver this commitment and identified 3 pilot areas. Following discussion at Area Housing Forums Camberwell and Peckham indicated that they were interested in exploring the ideas further although there were reservations.
- 7.6 Members were informed that on the 8<sup>th</sup> December 2014, the Senior Management Team agreed a series of actions to improve the quality of customer service:
  - To Change the management arrangements for the repairs service with a local neighbourhood approach, accountable to local resident boards.
  - These boards will include ward councillors and elected resident representatives and will hold the service to account in geographical areas.
  - Will set up estate management boards to give residents more control over the service we deliver in their neighbourhood.
  - Will encourage resident scrutiny of service delivery.
  - Will advertise the potential for residents to take on responsibility for elements of service delivery.
  - Will encourage younger people to get involved and stay involved through the use of new media.
- 7.7 The officer reported that Tenant Council Expressed concerns about how any new structures might cut across or undermine existing consultation structures and a joint homeowner and tenant Task and Finish Group has been established with the following agreed role:
  - To scrutinise any emerging proposals related to developing pilot schemes for resident led service delivery.
  - To provide an independent check of the impact of any proposals on existing housing consultation structures.
  - To work with the council to develop a consultation strategy on the pilot projects.
  - To scrutinise the impact of the pilot projects a year after implementation.
- 7.8 The officer reported workshops were organised in Camberwell and Peckham with residents from these areas, Community Engagement and RSO staff, repairs and call centre staff working in the proposed pilot neighbourhoods and there were short sessions at the Community Engagement away day.
- 7.9 Participant were asked what they valued, what were the issues, to map a user journey, offer solutions to this problem, to identify the benefits of local delivery and greater resident involvement, prioritise services for local delivery, identify roles for residents and suggest who else might be involved and what makes a good area for a pilot project.
- 7.10 The outcomes of the workshops demonstrated considerable similarities between staff and residents and across the two areas, the key conclusion were:

- There was an appetite for the council to do things differently. Residents were
  particularly interested in having more influence over service delivery and in
  particular there was real interest in more localised service delivery. Residents were
  clear that responsibility for services needs to remain with the Council and resident
  and local knowledge is important but that staff were the experts and paid to make
  decisions.
- RSOs have emerged as the key role service delivery as the 'go to individual', a
  figure that has developed close relationships with residents, and is trusted.
  Significantly the RSO group had a number of ideas about how they can delivery
  services more effectively. This should be built on to improve service satisfaction.
  Examining how the role can be enhanced or empowered should be considered as
  a way forward for this project.
- There were no strong views expressed about the areas that would be most effective for any pilot scheme. In these circumstances it may be best for further work to explore proceeding with areas that are consistent with existing AHF boundaries.
- There should be a clear relationship between the AHF and whatever emerges from further discussion that allows the AHF to have a key role in guiding, developing and informing the outcomes of the work.
- 7.11 Members were informed that following discussions at Area Housing Forums and workshops in the summer 2015, the council went back to the areas under consideration to hold a number of workshops and drop-in sessions about setting up RELESE project pilot schemes.
- 7.12 The sub-committee were informed that RELESE pilots would be iterative and use action learning to develop the structures and work streams. The project would enable the council and residents to benchmark service quality and customer satisfaction against different delivery mechanisms and provide a medium-term agenda for improvement that could be rolled out across the borough and adapted to the needs and capacity of different areas. There would also be a need for investment in on-going evaluation of the programme to capture the learning and knowledge.
- 7.13 After presenting the report the officer then answered questions from members of the sub-committee.

#### **VIDEO - RESIDENT LED LOCAL DELIVERY & AOB**

https://www.youtube.com/watch?v=LbWCHOcja7s&list=PL\_maFEOk7e9iaG6sh55fqa3u7\_iEi5EEI&index=4

https://www.youtube.com/watch?v=0RO0eTKXMUA&index=5&list=PL\_maFEOk7e9iaG6s h55fqa3u7 iEi5EEI

Meeting ended at 8.50 pm
CHAIR:

DATED:

# HOUSING & COMMUNITY SAFETY SCRUTINY SUB-COMMITTEE MUNICIPAL YEAR 2015-16

## **AGENDA DISTRIBUTION LIST (OPEN)**

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Councillor Eleanor Kerslake	1	& Community Services	
Coucnillor Vijay Luthra	1	Deborah Collins, Strategic Director of	1
Councillor Damian O'Brien	1	Environment & Leisure	
Councillor Martin Seaton	1	Shelley Burke, Head of Overview & Scrutiny	1
Co-Opted Members		Aine Gallagher, Political Assistant	1
•		Niko Baar, Liberal Democrat Political	1
Michael Orey (Homeowners' Council)	1	Assistant	
John Nosworthy (Homeowners' Council	1	Justina Sawyer, Executive Assistant	1
Reserve)		Barbara Asaam, Executive Assistant	1
Miriam Facey (Tenants' Council Reserve)	1	Debbi Gooch, Head of Litigation	1
Cris Claridge (Tenants' Council)	1	Fitzroy Williams, Scrutiny Team SPARES	10
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Carracillan Kanl Factbons		Caroline Vincent	1
Councillor Karl Eastham			
Reserves		Total: 29	
Councillor James Barber			
Councillor Gavin Edwards		Dated: May 2015	
Councillor Catherine Dale			
Councillor Sandra Rhule			
Councillor Johnson Situ			